# Temescal/Telegraph Business Improvement District Management District Plan 

For<br>A Property Based<br>Business Improvement District Renewal<br>In Oakland, CA

January 2024

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For the
Temescal/Telegraph Business Improvement District (District)
Oakland, California

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## Management District Plan Summary

The name of the renewed Property-based Business Improvement District is the "Temescal/Telegraph Business Improvement District" ("the District"). The District is being renewed pursuant to the California Constitution and the Property and Business Improvement District Law of 1994, as amended and augmented by Business Improvement Management District Ordinance \#12190, Chapter 4.48 City of Oakland Municipal Code.

The boundaries shall include parcels fronting along Telegraph Avenue from Woolsey Street on the north to the four corner intersection at W. MacArthur on the south, Children's Hospital on MLK Jr. Way, Shattuck Avenue from the 24 Freeway to its merge with Telegraph Avenue, $40^{\text {th }}$ Street from Broadway to the 24 Freeway.

The Temescal/Telegraph Business Improvement District Management Plan conveys special benefits to assessed parcels located within the Temescal/Telegraph Business Improvement District area. The District will provide continued activities in three program areas including: Clean and Safe Operations, Marketing \& Identity Enhancement and Administration and Governmental/Community Relations. Each of the program areas is designed to meet the goals of the District which are to improve safety of each individual assessed parcel within the District, to improve the economic vitality in the District by increasing building occupancy and lease rates, encouraging new business development, attracting wholesale serving businesses and customers, attracting retail tenants and customers, and attracting new residents while retaining existing tenants that provide a special benefit to commercial, retail, industrial, residential, office, non-profit, utility, transportation-related and publicly owned parcels. All of which specially benefit from the improvements and activities of the District.

Property uses within the general boundaries of the Temescal/Telegraph Business Improvement District are a mix of commercial, retail, industrial, residential, office, non-profit, utility, transportation-related, and publicly owned parcels. Services and improvements provided by the District are designed to meet the goals listed above by providing special benefits.

Boundary: See Section 2, page 5 and map, page 7.
Budget: The total District budget for the 2025 year of operation is approximately $\mathbf{\$ 8 3 2 , 6 1 0}$

## Improvements, Activities, Services:

CLEAN \& SAFE OPERATIONS $\quad \$ 566,968 \quad \mathbf{6 8 . 1 0 \%}$
Enhanced Safe Programs consist of some of the following:

- Foot Patrol
- Homeless Outreach \& Intervention Programs
- Coordination with the police department and other government agencies


## Enhanced Clean Programs consist of some of the following:

- Sidewalk \& Curb sweeping
- Sidewalk pressure washing
- Trash and dog waste pickup
- Graffiti \& handbill removal
- Litter removal, illegal dumping removal
- Landscaping
- Public Space Management and Placemaking


## MARKETING \& IDENTITY ENHANCEMENT <br> \$134,946 16.21\%

Marketing and identity enhancement programs consist of some of the following:

- Media relations and communications
- Business attraction and retention
- District stakeholder communications
- Public sector communications
- Events and activations
- Website maintenance


## ADMINISTRATION \& GOVERNMENT/COMMUNITY RELATIONS $\quad \$ 90,696 \quad 10.89 \%$

Administrative staff dedicate a high percentage of their time to working with the local government to improve the delivery of government services. Management staff expenses are allocated according to generally accepted accounting job costing procedures and are allocated to the specific areas in which staff works (see Section 3, for detail on allocation). The improvements and activities are managed by a professional staff that requires centralized administrative support. Management staff oversees the District's services which are delivered seven days a week. A well-managed District provides necessary BID program oversight and guidance that produces higher quality and more efficient programs. The management of the District provides a unified voice to promote the interest of the district. This section also includes Office expenses and the County and City collection fees.

## CONTINGENCY \& RESERVE <br> \$40,000 <br> 4.80\%

A prudent portion of the budget, maintained in a reserve fund, covers lower than anticipated collections and unanticipated increases in program costs.

Method of Financing: A levy of special assessments upon real property that receives special benefits from the improvements and activities.

Benefit Zones: The State Law and State Constitution Article XIIID require that special assessments be levied according to the special benefit each assessed parcel receives from the improvements. In order to match assessment rates to benefits, 3 benefit zones have been created within the District. Residential and commercial condominiums, the Condominium Zone, are assessed at a separate rate which is not dependent on which geographic zone they are in. Each zone, including the Condominium Zone, receives a different level of services and a different level of benefit. Each zone pays an assessment
rate that reflects $100 \%$ of the special benefit received. See Section 2 for detailed description of the Zones.

Cost: Annual assessments are based upon an allocation of program costs and a calculation of assessable footage. Three property assessment variables, building square footage (34\%), parcel square footage (33\%) and front footage (33\%) are used in the calculation for Zone 1. Three property assessment variables, building square footage (20\%), front footage (50\%) and parcel square footage ( $30 \%$ ) are used in the Zone 2 calculation. Two variables, parcel square footage (25\%) and front footage (75\%) are used in the Zone 3 calculation. One property variable, condo unit square footage (100\%), is used in the Condominium Zone calculation. The 2025 assessments per assessment variable will not exceed amounts listed in the following chart:

| 2025 Assessment <br> Rates | Zone 1 | Zone 2 | Zone 3 | Condo |
| :--- | :--- | :--- | :--- | :--- |
| Building sq. ft rate | $\$ 0.08$ | $\$ 0.04$ |  | $\$ 0.25$ |
| Lot sq. ft. rate | $\$ 0.08$ | $\$ 0.06$ | $\$ 0.04$ |  |
| Frontage rate | $\$ 11.58$ | $\$ 4.26$ | $\$ 18.05$ |  |

Increases: Annual assessment increases will not exceed 7\% per year. Increases will be determined by the Business Improvement District Owners' Association Board of Directors. Assessments will vary between 0\% and 7\% in any given year. Any annual budget surplus, including those created through cost saving measures, labor vacancies, unexpected reductions in expenses caused by one-time events or unanticipated increases to income, will be rolled into the following year's budget, including surpluses from the prior year's budget. The budget will be set accordingly, within the constraints of the Management District Plan, to adjust for surpluses that are carried forward to ensure that the District is spending these funds in a timely manner and is complying with applicable State laws and City policies. The estimated budget surplus amount will be included in the annual report each year.

District Formation: District formation requires submission of favorable petitions from property owners representing more than $30 \%$ of total assessments to be paid and the return of mail ballots evidencing a majority of the weighted ballots cast in favor of the assessment. Ballots are weighted by each property owner's assessment as proportionate to the total proposed District assessment amount.

Duration: The District will have a 10-year life beginning January 1, 2025 and ending December

31, 2034.
Governance: The Owners' Association will review District budgets and policies annually within the limitations of the Management District Plan. Annual and quarterly reports, financial statements and newsletters will be filed with the City of Oakland (City). The Owners' Association will oversee the day-to-day implementation of services as defined in the Management District Plan.

## Section 2 Temescal/Telegraph Business Improvement District Boundaries

Summary - The District includes parcels in the following boundaries:

- Northern Boundary: Starting at the southeast and southwest side of the intersection of Woolsey Street and Telegraph Avenue and running south along Telegraph Avenue. On Shattuck Avenue, the northern boundary will be the 24 freeway.
- Southern Boundary: Starting at the southwest and southeast corners of the intersection of W. MacArthur Avenue and Telegraph Avenue and running north. In addition, the southern boundary of those parcels along $40^{\text {th }}$ Street includes all parcels fronting along the south side of $40^{\text {th }}$ Street from the parcel at the southwest corner of the intersection of Broadway and $40^{\text {th }}$ Street on the east to the fourth corners of the intersection of W. MacArthur and Telegraph on the south.
- Eastern Boundary: Starting at the parcel at the southwestern and northwestern corners of the intersection of Broadway and $40^{\text {th }}$ Street, running west along $40^{\text {th }}$ Street and then following the eastern edge of all of the parcels fronting along Telegraph Avenue from the parcel at the southeastern corner of the intersection of W. MacArthur and Telegraph, running northward up to the parcel at the southeastern corner of the intersection of $51^{\text {st }}$ Street and Telegraph Avenue. Continuing northward on Telegraph the east boundary includes parcels 14-1226-14, 14-1227-38-2 and 14-1227-37-7 near Claremont and Cavour Street. Continuing to include the eastern side of all of the parcels fronting along Telegraph Avenue from Claremont Avenue to parcel 16-1421-19-1 at the southeastern corner of the intersection of Woolsey Street and Telegraph Avenue.
- Western Boundary: Starting at the intersection of Highway 24 and W. MacArthur Drive, parcel number 12-1025-06 running northward along the freeway to the parcel at the northwestern corner of the intersection of $40^{\text {th }}$ Street and Telegraph Avenue (parcel 12-1012-53) and continuing northward following the western or back edges of the parcels fronting on Telegraph Avenue as well as Shattuck Avenue up $51^{\text {st }}$ Street. The western boundary then encompasses Children's Hospital on Martin Luther King Jr. Way and then tracks back to follow the western edge of the parcels fronting Telegraph Avenue from 51 ${ }^{\text {st }}$ Street and Shattuck, northward past
the freeway encompassing the parcels' edge from the 24 Freeway to the parcel at the southwestern corner of the intersection of Woolsey Street and Telegraph Avenue.


## Benefit Zones

Zone 1 represents all identified assessed parcels within the core commercial and residential area. Zone 1 contains the highest concentration of commercial uses that primarily serve the needs of the immediate neighborhood within the District. Zone 1 also has the highest pedestrian counts and the highest demand for clean and safe services. The need for a higher frequency of services is based upon the high activation of the area with office, residential, restaurants, bars and other entertainment related activities that require daily special benefit services to respond to the needs of each of these identified assessed parcels to mitigate the impact of high volumes of visitors and pedestrians. Zone 1 includes Telegraph Ave from CA 24 to MacArthur Blvd and Shattuck Ave from CA 24 to 45th Street, $40^{\text {th }}$ Street from CA 24 to Broadway.

Zone 2 represents all identified assessed parcels on Telegraph Ave north of CA 24 to the Berkeley town line. Services are provided at a lower frequency than those in Zone 1. The north boundary is Woolsey Street. The southern boundary is CA 24.

Zone 3 represents all identified assessed parcels along 52nd Street from CA 24 to MLK Blvd. Zone 3 has the lowest demand for clean and safe services and lowest level of pedestrian activity.

Condominium Zone represents all residential, live-work, and commercial condominium units identified as assessed condominium parcels. Condominium building area is a direct measure of the static utilization of each condominium unit (parcel) and its corresponding impact or draw on District funded activities. The vast majority of condominium parcels and units are newer residential condominiums. The condominium zone parcels will proportionately specially benefit from PBID-funded programs and activities and will be assessed at a rate of $\$ 0.25$ per square foot of unit area only. This rate applies to all condo identified assessed parcels regardless of their location in a Benefit Zone. This assessment rate structure is commensurate with the types of special benefit services and programs provided by the District. Therefore, condominium property owners will pay an assessment rate that is in line with the level of service and represents $100 \%$ of the special benefit received.


> PROPOSED BOUNDARIES
> OF THE TEMESCAL/TELEGRAPH BUSINESS IMPROVEMENT DISTRICT, OAKLAND, STATE OF CALIFORNIA


## Section 3 District Improvement and Activity Plan

## Process to Establish the Improvement and Activity Plan

Through a series of property owner meetings, the Temescal/Telegraph Business Improvement District Renewal Taskforce, made up of property owners, business owners and community members, collectively determined the priority for improvements and activities to be delivered by the District. The primary needs as determined by the taskforce were safety, cleaning, marketing, government/community relations, administration and management. All of the services provided such as the safety work provided by the Safe Team and the cleaning work provided by the Clean Team are services that are over and above the City's baseline of services and are not provided by the City. These services are not provided outside of the District, and because of their unique nature focusing on the particular needs of each assessed parcel within the District. They provide particular and distinct benefits to each of the assessed parcels within the District. Each of the services provided by the District are designed to meet the needs of the commercial, retail, industrial, residential, office, non-profit, utility, transportation-related, and publicly-owned uses that make up the District and provide special benefit to each of the assessed parcels.

All of the improvements and activities detailed below are provided only to assessed parcels defined as being within the boundaries of the District and provide benefits which are particular and distinct to each of the assessed parcels within the proposed District. No improvements or activities are provided to parcels outside the District boundaries. All assessments outlined in this Management District Plan fund only services directly benefiting each of the assessed parcels paying the assessments in this District. All services will be provided to the assessed parcels, defined as being within the District boundaries, and no services will be provided outside the District boundaries, and each of the services: Safe/Clean Operations, Marketing/Identity Enhancement and Administration and Government/Community Relations are unique to the District and to each of the District's assessed parcels. All special benefits provided are particular and distinct to each assessed parcel.

Commercial parcels benefit from District programs that work to provide greater pedestrian traffic, increased sales, an enhanced business climate, new business attraction, business retention, and increased business investment. This all works to increase occupancy and enhance the business climate, new business attraction, business retention and business investment. Retail parcels benefit from District programs that work to provide greater pedestrian traffic, increased sales and an enhanced business climate. Industrial parcels benefit from District programs that work to provide an enhanced sense of safety and cleanliness which make employees feel safe. Residential parcels benefit from District programs that provide an enhanced sense of safety, cleanliness and a positive user experience which in turn improves the business climate and business offering and attracts and retains residents. Office parcels benefit from District programs that work to provide greater pedestrian traffic, an enhanced business climate, new business and tenant attraction, business/tenant retention, and increased business investment. Non-profit parcels benefit from District programs that provide a better environment which increases the likelihood of attracting and maintaining employees at the service providers. Utility parcels benefit from District programs which work to provide greater pedestrian traffic and increased use which makes employees feel safe. Transportation-related parcels 1.25 .24
benefit from District programs that work to provide greater pedestrian traffic, increased sales and make employees and visitors feel safe. Publicly-owned parcels benefit from District programs which work to provide greater pedestrian traffic and increased use which makes employees and visitors feel safe.

All benefits derived from the assessments outlined in the Management District Plan are for services directly and specially benefiting the assessed parcels within this area, and support increased commerce, business attraction and retention, increased property rental income, and increased residential-serving businesses (such as restaurants and retail), as well as enhanced overall safety and image within the Temescal/Telegraph neighborhood. All Safety, Cleaning, Marketing, Administration and Government/Community Relations services are provided solely to assessed parcels within the district to enhance the image and viability of properties and businesses within the Temescal/Telegraph Business Improvement District boundaries and are designed only for the direct special benefit of the assessed parcels in the District. No services will be provided to non-assessed parcels outside the District boundaries. Special benefit means, for purposes of a property-based district, a particular and distinct benefit conferred on real property located in a district over and above any general benefits to the public at large. (For a further definition of special benefits see Engineer's Report page 13 "Special Benefit")

## TOTAL ASSESSMENT

The total improvement and activity plan budget for 2025 is projected at $\$ 832,610$. Of the total budget, special benefit to parcels within the District totals $\$ 815,958$ and is funded by property assessments. General benefit from the District budget is calculated to be $\$ 16,652$ and is not funded by assessment revenue from District parcels. The costs of providing each of the budget components was developed from actual experience obtained in providing these same services over the last 10 years of operation of the Temescal/Telegraph Business Improvement District. Actual service hours and frequency will vary in order to match District needs over the 10-year life of the District. A detailed operation deployment for 2025 is available from the property owner's association. The budget is made up of the following components.

CLEAN AND SAFE OPERATIONS PROGRAMS
\$566,968
Management staff expenses are allocated according to generally accepted accounting job costing procedures and are allocated to the specific areas in which staff works.

## Safe Team Program

The Safe Team Program provides safety services for the individual parcels located within the District in the form of walking patrols. The purpose of the Safe Team Program is to deter and report illegal activities taking place on the streets, sidewalks, storefronts, and parking lots. The presence of the Safe Team Program is intended to deter such illegal activities as vandalism, car break-ins, graffiti, narcotic use or sales, public urination, trespassing, prostitution, illegal panhandling, and illegal dumping.

## Programs may include:

- Foot patrol
- Homeless outreach
- Coordination with police and other city agencies.

The Program supplements, and does not replace other ongoing police, security and patrol efforts within the District. The Safe Team Program only provides its services within the District boundaries. The special benefit to parcels from these services is increased commercial activity which directly relates to increases in lease rates and customers. A District that is perceived as unsafe deters pedestrian and commercial activity.

Commercial parcels benefit from District programs that work to provide greater pedestrian traffic, increased sales, an enhanced business climate, new business attraction, business retention, and increased business investment. This all works to increase occupancy and enhance the business climate, new business attraction, business retention and business investment. Retail parcels benefit from District programs that work to provide greater pedestrian traffic, increased sales and an enhanced business climate. Industrial parcels benefit from District programs that work to provide an enhanced sense of safety and cleanliness which make employees feel safe. Residential parcels benefit from District programs that provide an enhanced sense of safety, cleanliness and a positive user experience which in turn improves the business climate and business offering and attracts and retains residents. Office parcels benefit from District programs that work to provide greater pedestrian traffic, an enhanced business climate, new business and tenant attraction, business/tenant retention, and increased business investment. Non-profit parcels benefit from District programs that provide a better environment which increases the likelihood of attracting and maintaining employees at the service providers. Utility parcels benefit from District programs which work to provide greater pedestrian traffic and increased use which makes employees feel safe. Transportation-related parcels benefit from District programs that work to provide greater pedestrian traffic, increased sales and make employees and visitors feel safe. Publicly owned parcels benefit from District programs which work to provide greater pedestrian traffic and increased use which make employees and visitors feel safe.

## Clean Team Program

To consistently deal with cleaning issues, a Clean Program continues to be provided as it has for the last 10 years, with an increase in deployment. The Clean Team only provides service to properties within District boundaries. Clean Team programs may consisting of the following elements:

- Uniformed, radio-equipped, personnel sweeping sidewalks and gutters
- Litter Removal and debris from sidewalks and gutters
- Paper signs and handbills that are taped or glued on property, utility boxes, and poles are removed.
- District personnel pressure wash sidewalks when needed.
- Graffiti removal using paint, solvent and pressure washing.

The District maintains a zero-tolerance graffiti policy. An effort is made to remove all graffiti tags. Clean sidewalks support an increase in commerce and provide a special benefit to each individually assessed parcel in the district.

The Clean Team will only provide service to assessed parcels within District boundaries. The special benefit to assessed parcels from these services is increased commercial activity which directly relates to increases in lease rates and customers. Dirty and unclean sidewalks deter pedestrians and commercial activity.

Commercial parcels benefit from District programs that work to provide greater pedestrian traffic, increased sales, an enhanced business climate, new business attraction, business retention, and increased business investment. This all works to increase occupancy and enhance the business climate, new business attraction, business retention and business investment. Retail parcels benefit from District programs that work to provide greater pedestrian traffic, increased sales and an enhanced business climate. Industrial parcels benefit from District programs that work to provide an enhanced sense of safety and cleanliness which make employees feel safe. Residential parcels benefit from District programs that provide an enhanced sense of safety, cleanliness and a positive user experience which in turn improves the business climate and business offering and attracts and retains residents. Office parcels benefit from District programs that work to provide greater pedestrian traffic, an enhanced business climate, new business and tenant attraction, business/tenant retention, and increased business investment. Non-profit parcels benefit from District programs that provide a better environment which increases the likelihood of attracting and maintaining employees at the service providers. Utility parcels benefit from District programs which work to provide greater pedestrian traffic and increased use which makes employees feel safe. Transportation-related parcels benefit from District programs that work to provide greater pedestrian traffic, increased sales and make employees and visitors feel safe. Publicly owned parcels benefit from District programs which work to provide greater pedestrian traffic and increased use which makes employees and visitors feel safe.

## MARKETING \& IDENTITY ENHANCEMENT

 \$134,946Management staff expenses are allocated according to generally accepted accounting job costing procedures and are allocated to the specific areas in which staff works.

To communicate the changes and activities that are taking place in the Temescal/Telegraph Business Improvement District and to enhance the positive perception of the Temescal/Telegraph Business Improvement District parcels, marketing and identity enhancement programs have been created. This is a special benefit because it works to improve the positive perception of the District. Decisions on where to shop, eat, work and live are largely based on a perception of the place. The special benefit to District assessed parcels from these services is increased commercial activity which directly relates to increases in lease rates and enhanced commerce.

Marketing and identity programs may include:

- Media relations and communications
- Business attraction and retention
- District stakeholder communications
- Public sector communications
- Events and activations
- Website maintenance

This all works to increase occupancy and enhance the business climate, new business attraction, business retention and business investment. Commercial parcels benefit from increased exposure and awareness of District programs that work to provide greater pedestrian traffic, increased sales, an enhanced business climate, new business attraction, business retention, and increased business investment. Retail parcels benefit from increased exposure and awareness of District programs that work to provide greater pedestrian traffic, increased sales, an enhanced business climate, new business attraction, business retention, and increased business investment. Industrial parcels benefit from increased exposure and awareness of District programs that provide new business attraction and increased commercial activity. Residential parcels benefit from District programs that provide an increased awareness of District amenities such as retail options which, in turn, enhances the business climate and improves the business offering and attracts new residents. Office parcels benefit from District programs that work to provide increased exposure and awareness which in turn work to provide an enhanced business climate, new business and tenant attraction, business/tenant retention, and increased business investment. Non-profit parcels benefit from District programs that provide a better environment which increases the likelihood of attracting and maintaining employees at the service providers. Utility parcels benefit from District programs which increase exposure of District amenities which in turn work to provide greater pedestrian traffic and increased use which makes employees feel safe. Transportation-related parcels benefit from District programs that work to provide increased exposure and awareness which in turn attracts new business Publicly owned parcels benefit from District programs which increase exposure and awareness of District amenities which in turn work to provide greater pedestrian traffic and increased use which makes employees and visitors feel safe.

## ADMINISTRATION \& GOVERNMENT/COMMUNITY RELATIONS

 \$90,696Administration and Management staff expenses are allocated according to generally accepted accounting job costing procedures and are allocated to the specific areas in which staff works.

The improvements and activities are managed by a professional staff that requires centralized administrative support. Management staff oversees the District's services which are delivered seven days a week. Management staff actively works and advocates on behalf of the District parcels to ensure that City and County services and policies support the District. The Administration and Government/Community Relations budget also includes administration items such as office expenses, professional services, organizational expenses such as insurance, the cost to fulfill the City's financial reporting requirements and City fees to collect and process the assessments.

A well-managed District provides necessary BID program oversight and guidance that produces higher quality and more efficient programs. The special benefit to assessed parcels from these services is increased commercial activity which directly relates to increases in lease rates and enhanced commerce.
1.25 .24

A prudent portion of the budget, maintained in a reserve fund, will cover lower than anticipated collections and unanticipated increases in program costs. A contingency of $4.8 \%$ of the total assessment income for unexpected expenses and/or revenue shortfall is included in this budget item. Contingencies not used each year will be applied to programs in that current year. Renewal of the District will be funded from this line item.

## TEN-YEAR OPERATING BUDGET

A projected ten-year operating budget for the Temescal/Telegraph Business Improvement District is provided below. The projections are based upon the following assumptions.

Assessments will be subject to annual increases not to exceed 7\% per year. Increases will be determined by the Board of Directors of the District Owners' Association. Assessments will vary between $0 \%$ and $7 \%$ in any given year. The projections below illustrate a maximum $7 \%$ annual increase for all budget items.

The cost of providing programs and services may vary depending on the market cost for those programs and services. Expenditures may require adjustment up or down to continue the intended level of programs and services. The Board of Directors of the Owners' Association shall have the right to reallocate up to $10 \%$ of the budget allocation within the budgeted categories (Clean and Safe Operations, Marketing and Identity Enhancement, Administration and Government/Community Relations. Any change will be approved by the Owners' Association Board of Directors and submitted within its annual planning report, pursuant to Section 36650 of the California Streets and Highways Code. The overall budget shall remain consistent with this Management District Plan. Each assessed parcel pays for $100 \%$ of the special benefit received based on the level of benefit received. Any annual budget surplus, including those created through cost saving measures, labor vacancies, unexpected reductions in expenses caused by one-time events or unanticipated increases to income, will be rolled into the following year's budget. The carryover funds will be applied to the same budget line item as the line item that was the source of the carryover funds. The budget will be set accordingly, within the constraints of the Management District Plan, to adjust for surpluses that are carried forward to ensure that the District is spending these funds in a timely manner and is complying with applicable State laws and City policies. The estimated budget surplus amount will be included in the Annual Report each year. District funds may be used for renewal. Funds from an expired District shall be rolled over into the new District if one is established or returned to the property owners if one is not established, in accordance with Streets and Highways Code section 36671.
1.25 .24

Ten-Year Operating Budget

|  | 2025 | 2026 | 2027 | 2028 | 2029 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Clean \& Safe Ops | \$ 566,968 | \$ 606,656 | \$ 649,122 | \$ 694,560 | \$ 743,179 |
| Marketing \& Identity Enhancement | \$ 134,946 | \$ 144,392 | \$ 154,500 | \$ 165,315 | \$ 176,887 |
| Administration \& Govt/Comm Relations | \$ 90,696 | \$ 97,045 | \$ 103,838 | \$ 111,106 | \$ 118,884 |
| Contingency | \$ 40,000 | \$ 42,800 | \$ 45,796 | \$ 49,002 | \$ 52,432 |
| Total Budget | \$ 832,610 | \$ 890,893 | \$ 953,255 | \$ 1,019,983 | \$ 1,091,382 |
| Less General Benefit | \$ $(16,652)$ | \$ (17,818) | \$ $(19,065)$ | \$ $(20,399)$ | \$ $(21,827)$ |
| Total Assessable Budget | \$ 815,958 | \$ 873,075 | \$ 934,190 | \$ 999,584 | \$ 1,069,554 |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  | 2030 | 2031 | 2032 | 2033 | 2034 |
| Clean \& Safe Ops | \$ 795,202 | \$ 850,866 | \$ 910,427 | \$ 974,157 | \$ 1,042,348 |
| Marketing \& Identity Enhancement | \$ 189,269 | \$ 202,518 | \$ 216,694 | \$ 231,862 | \$ 248,093 |
| Administration \& Govt/Comm Relations | \$ 127,206 | \$ 136,110 | \$ 145,638 | \$ 155,833 | \$ 166,741 |
| Contingency | \$ 56,102 | \$ 60,029 | \$ 64,231 | \$ 68,727 | \$ 73,538 |
| Total Budget | \$ 1,167,779 | \$ 1,249,523 | \$ 1,336,990 | \$ 1,430,579 | \$ 1,530,720 |
| Less General Benefit | \$ $(23,355)$ | \$ (24,990) | \$ $(26,739)$ | \$ $(28,611)$ | \$ ( 30,614 ) |
| Total Assessable Budget | \$ 1,144,423 | \$ 1,224,533 | \$ 1,310,250 | \$ 1,401,968 | \$ 1,500,106 |

*Assumes 7\% yearly increase on all budget items. Note: Any accrued interest or delinquent payments will be expended in the above categories.
** Other non-assessment funding to cover the cost associated with general benefit.

## Section 4 <br> Assessment Methodology

In order to ascertain the correct assessment methodology to equitably apply special benefits to each assessed parcel for property related services as proposed to be provided by the Temescal/Telegraph Business Improvement District, benefit will be measured by parcel size in Zones 1, 2, and 3; square feet of building size in Zones 1, 2, and Condominium Zone (unit size); and street front footage in Zones 1, 2 and 3. Special circumstances, such as a parcel's location within the District area and need and/or frequency for services, are carefully reviewed relative to the specific and distinct type of programs and improvements to be provided by the District in order to determine the appropriate levels of assessment. Special benefit means, for purposes of a property-based district, a particular and distinct benefit conferred on real property located in a district over and above any general benefits to the public at large. For a definition of special benefits see the Engineer's Report page 13.

The methodology to levy assessments upon real property that receives special benefits from the improvements and activities of the Temescal/Telegraph Business Improvement District utilizes Parcel Square Footage, Building Square Footage and Street Front Footage as the three assessment variables. Parcel Square Footage is relevant to the highest and best use of a property and will reflect the long-term value implications of the improvement district. Building Square Footage is relevant to the interim use of a property and is utilized to measure short and mid-term special benefit. Street Front Footage is relevant to the street level usage of a parcel.

Services and improvements provided by the District are designed to provide special benefits to the mix of commercial, retail, industrial, residential, mixed-use, office, non-profit, and publicly owned parcels. The use of each parcel's Parcel Square Footage in Zones 1, 2, 3; Building Square Footage in Zones 1, 2 and Condominium Zone(Condo Unit Sq Ft); and Street Front Footage in Zone 1, 2, 3 is the best measure of benefit for the programs because the intent of the District programs is to improve the safety of each individual parcel, to increase building occupancy and lease rates, to encourage new business development and attract ancillary businesses and services for parcels within the District. In other words, to attract more customers, residents, patrons, tenants, clients and employees. The best way to determine each parcel's proportionate special benefit from the District programs is to relate each parcel's Parcel Square Footage, Building Square Footage and Street Front Footage to every other parcel's Parcel Square Footage, Building Square Footage and Street Front Footage.

Parcel Square Footage Defined. Parcel Square Footage is defined as the total amount of area within the borders of the parcel. The borders of a parcel are defined on the County Assessor parcel maps.

Building Square Footage Defined. Building Square Footage is defined as gross building square footage as determined by the outside measurements of a building. Condo unit square footage is defined as building square footage of a unit within a building and defined on the County Assessor parcel maps.

Street Front Footage Defined. Properties are assessed for all street frontages. Properties with more than one street frontage such as corner lots or whole block parcels are assessed for the sum of all 1.25.24
the parcels' street frontage. Street Front Footage was obtained from the County Assessor's parcel maps.

## Calculation of Assessments

The proportionate special benefit derived by each identified parcel shall be determined in relation to the entirety of the capital cost of an improvement, or the cleaning and operation expenses of an improvement, or the cost of the property service being provided. Due to the proportionate special benefits received by these individual parcels from the District services, these parcels will be assessed at a rate which is proportionate to the amount of special benefits received. Only special benefits are assessable, and these benefits must be separated from any general benefits. The Engineer's report has calculated that $2 \%$ of the programs provided by the District provide general benefit. Assessment revenue cannot be used to pay for general benefits. (See page 13 of the Engineer's Report for discussion of general and special benefits) The preceding methodology is applied to a database that has been constructed by the District Owners' Association and its consultant team. The process for compiling the property database includes the following steps:

- Property data was first obtained from the County of Alameda Assessor's Office.
- A list of properties to be included within the District is provided in Section 7.

Assessable Footage

|  | Zone 1 | Zone 2 | Zone 3 | Condo Zone |
| :--- | :--- | :--- | :--- | :--- |
| Building Square Footage | $2,684,530$ | 421,583 | 0 | 311,267 |
| Parcel Square Footage | $2,428,698$ | 724,449 | 285,732 | 0 |
| Street Front Footage | 17,401 | 6,605 | 2,034 | 0 |

## Benefit Zones

The State Law and State Constitution Article XIIID require that special assessments be levied according to the special benefit each individual parcel receives from the improvements. In order to match assessment rates to benefits, 4 benefit zones have been created within the District. Each zone receives a different level of services and a different level of special benefit. Each zone pays an assessment rate that reflects $100 \%$ of the special benefit received.

The levels of appropriate service delivery were determined by analyzing historical data on the amount of clean and safe services delivered to parcels, current service delivery needs and projecting future needs over the term of the District in order to produce a common level of safety, cleanliness and marketing for each assessed parcel throughout each zone in the District. Each zone's assessment rate was calculated by determining the expense for the services provided in that area and then spreading the expenses over the total assessable footage for that zone.

Zone 1 represents all identified assessed parcels within the core commercial and residential area. Zone 1 receives the highest frequency of services. The need for a higher frequency of services is based upon the high-density business district which includes restaurants, produce markets, breweries, cafes and other entertainment related activities that require daily special benefit services to respond to the needs of each of these identified assessed parcels to mitigate the impact of high 1.25.24
volumes of visitors. Therefore, property owners in Zone 1 will pay a different assessment rate that is in line with the level of service and represents $100 \%$ of the special benefit received.

Zone 2 represents all identified assessed parcels found north of CA-24. Zone 2 receives the second highest frequency of services. Zone 2 identified assessed parcels have programs and services at a lower frequency than those in Zone 1. Therefore, property owners in Zone 2 will pay a different assessment rate that is in line with the level of service and represents $100 \%$ of the special benefit received.

Zone 3 represents all identified assessed parcels including and around the Children's Hospital. Zone 3 receives the lowest frequency of services. Zone 3 has the lowest demand for clean and safe services and lowest level of pedestrian activity. Regular sidewalk operations services shall be allocated to these identified assessed parcels at a frequency less than other Zones. Therefore, property owners in Zone 3 will pay a different assessment rate that is in line with the level of service and represents $100 \%$ of the special benefit received. Zone 3 is a sole use Children's Hospital which is distinctly different from the uses in Zones 1 and 2. Therefore it is assessed on street front footage and parcel square footage to reflect the benefit the parcel receives.

The Condominium Zone represents all residential, live-work, and commercial condominium unit identified assessed parcels. The Condominium zone assessment is a direct measure of the static utilization of each condominium unit (parcel) and its corresponding impact or draw on District funded programs and services. The vast majority of residential, mixed-use and commercial condominium parcels and units are newer residential condominiums. Condominium zone parcels will proportionately specially benefit from BID programs and services, but differently than traditional commercial parcels. The building area assessments for Condominium parcels shall be assessed at $\$ 0.25$ per square foot of condominium unit building area. This assessment rate structure is commensurate with the types of special benefit services and programs provided by the District for the special benefit of condominium parcels and complexes. Condominium parcels are assessed differently than multi-unit, for-rent apartment buildings, due to the frequency of special benefit services required by each parcel. The multi-unit apartment buildings are commercial properties in which the tenant and landlord have a business relationship. Multi-unit apartment buildings are required to have a business license to operate, and these residential apartment buildings can be bought or sold just as commercial buildings can be bought and sold. In addition, apartment tenants can be evicted by a property owner, something that sets them apart from condo unit parcels. Their stake, and therefore their special benefit, are of a different nature and is very similar to a commercial property owner and a tenant. Therefore, condominium property owners will pay a different assessment rate that is in line with the level of service and represents $100 \%$ of the special benefit received.

The following chart identifies each program budget that is allocated to each zone.

|  | Zone 1 | Zone 2 | Zone 3 | Condo Zone | Total |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Clean \& Safe Operations | $\$ 413,887$ | $\$ 65,201$ | $\$ 34,018$ | $\$ 53,862$ | $\$ 566,968$ |
| Marketing \& Identity <br> Enhancement | $\$ 98,511$ | $\$ 15,519$ | $\$ 8097$ | $\$ 12,820$ | $\$ 134,946$ |


| Admin \& Govt/Comm <br> relations | $\$ 66,208$ | $\$ 10,430$ | $\$ 5442$ | $\$ 8616$ | $\$ 90,696$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Contingency \& Reserve | $\$ 29,200$ | $\$ 4600$ | $\$ 2400$ | $\$ 3800$ | $\$ 40,000$ |
| Total Budget | $\$ 607,805$ | $\$ 95,750$ | $\$ 49,957$ | $\$ 79,098$ | $\$ 832,610$ |
| Less General Benefit | $\$ 12,156$ | $\$ 1915$ | $\$ 999$ | $\$ 1582$ | $\$ 16,652$ |
| Total Assessable Budget | $\$ 595,649$ | $\$ 93,835$ | $\$ 48,957$ | $\$ 77,516$ | $\$ 815,958$ |

## Assessments

Based on the special benefit factors and assessment methodology discussed in the Engineer's Report on page 17, Parcel Square Footage, Building Square Footage, Street Front Footage and the proposed budget, the following illustrates the first year's maximum annual assessment. Assessment rates are rounded off to the second decimal place and a parcel's assessment may vary slightly when calculated using the assessment rates below.

## Assessment Rate Calculation

The Zone 1 assessment rate is determined by the following calculation:
Zone 1 Assessment Budget = \$595,649
Assessment Budget allocated to Building Square Footage @ 34\% = \$202,521
Assessment Budget allocated to Parcel Square Footage @ 33\% = \$196,564
Assessment Budget allocated to Street Front Footage @ 33\% = \$196,564
Zone 1 Building Square Footage Assessment Rate-
Assessment Budget \$202,521 / 2,684,530 Building Sq Ft = \$0.08
Zone 1 Parcel Square Footage Assessment Rate-
Assessment Budget \$196,564 / 2,428,698 Parcel Sq Ft = \$0.08
Zone 1 Street Front Footage Assessment Rate-
Assessment Budget \$196,564 / 17,401 Front Ft = \$11.58

## Sample Parcel Assessment

To calculate the assessment for a parcel with 5,000 square feet of building, 5,000 square feet of parcel, and 100 linear feet of street front footage, multiply the Building Square Footage $(5,000)$ by the Assessment Rate $(\$ 0.08)=(\$ 400.00)+$ multiply the Parcel Square Footage $(5,000)$ by the Assessment Rate $(\$ 0.08)=(\$ 400.00)+$ multiply the Street Front Footage (100) by the Assessment Rate $(\$ 11.58)=(\$ 1,158.00)=$ Initial Annual Parcel Assessment $(\$ 1,930.00)$.

The Zone $\mathbf{2}$ assessment rate is determined by the following calculation:
Zone 2 Assessment Budget = \$93,835
Assessment Budget allocated to Building Square Footage @ 20\% = \$18,767
Assessment Budget allocated to Parcel Square Footage @ 30\% = \$28,151
Assessment Budget allocated to Street Front Footage @ 50\% = \$46,918

Zone 2 Building Square Footage Assessment Rate-
Assessment Budget \$18,767 / 421,583 Building Sq Ft = \$0.04
Zone 2 Parcel Square Footage Assessment Rate-
Assessment Budget \$28,151 / 724,449 Parcel Sq Ft = \$0.06
Zone 2 Street Front Footage Assessment Rate-
Assessment Budget \$46,918 / 6,605 Front Footage = \$4.26

## Sample Parcel Assessment

To calculate the assessment for a parcel with 5,000 square feet of building and 5,000 square feet of parcel multiply the Building Square Footage $(5,000)$ by the Assessment Rate $(\$ 0.04)=(\$ 200.00)+$ multiply the Parcel Square Footage $(5,000)$ by the Assessment Rate $(\$ 0.06)=(\$ 300.00)+$ multiply the Street Front Footage (100) by the Assessment Rate $(\$ 4.26)=(\$ 426)=$ Initial Annual Parcel Assessment (\$1,026.00).

The Zone 3 assessment rate is determined by the following calculation:
Zone 3 Assessment Budget = \$28,957
Assessment Budget allocated to Parcel Square Footage @ 25\% = \$12,239
Assessment Budget allocated to Street Front Footage @ 75\% = \$36,718
Zone 3 Parcel Square Footage Assessment Rate-
Assessment Budget \$12,239 / 285,732 Parcel Sq Ft = \$0.04
Zone 3 Street Front Footage Assessment Rate -
Assessment Budget \$36,718 / 2,034 = \$18.05

## Sample Parcel Assessment

To calculate the assessment for a parcel with 5,000 square feet of parcel, multiply the Parcel Square Footage $(5,000)$ by the Parcel Square Footage Assessment Rate $(\$ 0.04)=(\$ 200.00)+$ multiply the Street Front Footage (100) by the Street Front Footage Assessment Rate $(\$ 18.05)=(\$ 1,805.00)=$ Initial Annual Parcel Assessment (\$2,005.00).

Condominium Zone assessment rate is determined by the following calculation:
Condo Zone Assessment Budget = \$77,516
Assessment Budget allocated to Condo Unit Square Footage @ 100\% = \$77,516
Condominium Zone Building Assessment Rate-
Assessment Budget \$77,516 / 311,267 Condo Unit Sq Ft = \$0.25
Sample Parcel Assessment
To calculate the assessment for a parcel with 500 square feet of a Condo Unit, multiply Condo Unit Square Footage (500) by the Assessment Rate (\$0.25) = Initial Annual Parcel Assessment (\$125.00).

## Maximum Annual Assessment Adjustments

The cost of providing programs and services may vary depending on the market cost for those 1.25.24
programs and services. Expenditures may require adjustment up or down to continue the intended level of programs and services. Assessments may be subject to annual increases not to exceed the assessment rates in the table below for any given year. Increases are determined by the Board of Directors of the District Owners Association. Assessment increases may vary between 0\% and 7\% in any given year. The maximum increase for any given year cannot exceed $7 \%$ in that year. Any change must be approved by the Owner's Association Board of Directors and submitted to the City within its annual planning report, pursuant to Section 36650 of the California Streets and Highways Code.

The projections below illustrate a maximum 7\% annual increase for all assessment rates.

## Maximum Assessment Rate Table

|  | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Zone 1 Bldg Sq Ft | \$0.08 | \$ 0.09 | \$ 0.09 | \$ 0.10 | \$ 0.10 | \$ 0.11 | \$ 0.12 | \$ 0.13 | \$ 0.14 | \$ 0.15 |
| Zone 1 Parcel Sq Ft | \$0.08 | \$ 0.09 | \$ 0.09 | \$ 0.10 | \$ 0.10 | \$ 0.11 | \$ 0.12 | \$ 0.13 | \$ 0.14 | \$ 0.15 |
| Zone 1 Front Ft | \$11.58 | \$ 12.39 | \$ 13.26 | \$ 14.19 | \$ 15.18 | \$ 16.24 | \$ 17.38 | \$ 18.59 | \$ 19.90 | \$ 21.29 |
| Zone 2 Bldq Sq Ft | \$0.04 | \$ 0.04 | \$ 0.05 | \$ 0.05 | \$ 0.05 | \$ 0.06 | \$ 0.06 | \$ 0.06 | \$ 0.07 | \$ 0.07 |
| Zone 2 Lot Sq Ft | \$0.06 | \$ 0.06 | \$ 0.07 | \$ 0.07 | \$ 0.08 | \$ 0.08 | \$ 0.09 | \$ 0.10 | \$ 0.10 | \$ 0.11 |
| Zone 2 Front Ft | \$4.26 | \$ 4.56 | \$ 4.88 | \$ 5.22 | \$ 5.58 | \$ 5.97 | \$ 6.39 | \$ 6.84 | \$ 7.32 | \$ 7.83 |
| Zone 3 Bldg Sq Ft | \$0.04 | \$ 0.04 | \$ 0.05 | \$ 0.05 | \$ 0.05 | \$ 0.06 | \$ 0.06 | \$ 0.06 | \$ 0.07 | \$ 0.07 |
| Zone 3 Front Ft | \$18.05 | \$ 19.31 | \$ 20.67 | \$ 22.11 | \$ 23.66 | \$ 25.32 | \$ 27.09 | \$ 28.98 | \$ 31.01 | \$ 33.18 |
| Condo Unit Sq Ft | \$0.25 | \$ 0.27 | \$ 0.29 | \$ 0.31 | \$ 0.33 | \$ 0.35 | \$ 0.38 | \$ 0.40 | \$ 0.43 | \$ 0.46 |

## Budget Adjustments

Any annual budget surplus, including those created through cost saving measures, labor vacancies, unexpected reductions in expenses caused by one-time events or unanticipated increases to income, shall be rolled into the following year's budget. The budget will be set accordingly, within the constraints of the Management District Plan, to adjust for surpluses that are carried forward to ensure that the District is spending these funds in a timely manner and is complying with applicable State laws and City policies. District funds may be used for renewal. The estimated budget surplus amount will be included in the annual report each year. Funds from an expired District shall be rolled over into the new District if one is established or returned to the property owners if one is not established, in accordance with Streets and Highways Code section 36671.

If an error is discovered on a parcel's assessed parcel square footages, building square footages or street front footages, the District may investigate and correct the assessed footages after confirming 1.25.24
the correction with the Alameda County Assessor Data. The correction will be made in accordance with the assessment methodology and may result in an increase or decrease to the parcel's assessment.

## Future Development

As a result of continued development, the District may experience the addition or subtraction of assessable footage for parcels included and assessed within the District boundaries. The modification for parcel improvements within the District, which changes upwards or downwards the amount of total footage assessed for these parcels will, pursuant to Government Code 53750, be prorated to the date they receive the temporary and/or permanent certificate of occupancy and may be billed directly by the City for the prorated year. Parcels that experience a loss of building square footage need to provide notice of the change to the District by April $1^{\text {st }}$ of each year. Any delinquent assessments owed for the modification of assessable footage that was billed directly by the City will be added to the property tax roll for the following year as delinquent.

In future years of the BID term, the assessments for the special benefits bestowed upon the included BID parcels may change in accordance with the assessment methodology formula listed in the Management District Plan and Engineer's Report, provided the assessment rate does not change. If the assessment formula changes and increases the assessments, then a ballot as defined in Article 13 Section D of the State Constitution will be required for approval of the formula changes.

## Assessment Appeal Procedure

Property owners may appeal assessments that they believe are inaccurate. Appeals must be in writing, stating the grounds for appeal and filed with the Owners Association prior to April 1 of each year. Appeals shall be limited to the current assessment year. Any appeal not filed by April 1 shall not be valid. In any case, appeals will only be considered for the current year and will not be considered for prior years.

## Time and Manner for Collecting Assessments

As provided by State Law, the District assessment will appear as a separate line item on annual County of Alameda property tax bills. The City of Oakland may direct bill the first year's assessment for all property owners and may direct bill any property owners whose special assessment does not appear on the tax rolls for each year of the BID term.

The assessments shall be collected at the same time and in the same manner as for the ad valorem property tax paid to the County of Alameda. These assessments shall provide for the same lien priority and penalties for delinquent payment as is provided for the ad valorem property tax.

However, assessments may be billed directly by the City of Oakland for the first fiscal year of operation or for changes to assessments that occur during an assessment year and are prorated for a part of the year, and then by the County for all subsequent years. Any delinquent assessments owed for the first year will be added to the property tax roll for the following year as delinquent. These assessments shall provide for the same lien priority and penalties for delinquent payment as is provided for the ad valorem property tax. The property owner means any person shown as the owner/taxpayer on the last equalized assessment roll or otherwise known to be the owner/taxpayer 1.25.24
by the County. The City of Oakland is authorized to collect any assessments not placed on the County tax rolls, or to place assessments, unpaid delinquent assessments, or penalties on the County tax rolls as appropriate to implement this Management District Plan.

## Disestablishment

California State Law Section 36670 provides for the disestablishment of a District. Upon the termination of this District, any remaining revenues shall be transferred to the renewed District, if one is established, pursuant to Streets and Highways Code Section 3666 (b). Unexpended funds will be returned to property owners based upon each parcel's percentage contribution to the total year 2034 assessments if the District is not renewed.

## Bond Issuance

The District will not issue Bonds.

## Public Property Assessments

There are 9 publicly owned parcels in the District, all of which are identified as assessable and for which special benefit services will be provided. Of the 9 identified assessed parcels, 1 is owned by PG\&E Co, 3 are owned by San Francisco Bay Area Rapid Transit District, 3 are owned by the State of California, 1 is owned by the City of Oakland, and 1 is owned by the City of Oakland Housing Authority.

All publicly owned parcels will pay their proportional share of costs based on the special benefits conferred to those individual parcels. See Engineer's Report page 20 for publicly owned parcels special benefit designation. Article XIIID of the California Constitution was added in November 1996 and provides for these assessments. It specifically states in Section 4(a) that "Parcels within a district that are owned or used by any agency...shall not be exempt from assessment unless the agency can demonstrate by clear and convincing evidence that those publicly owned parcels in fact receive no special benefit." Below is a list of the publicly owned parcels and their respective assessments.

| Zone | APN | Owner Names | Situs Address | $\mathbf{2 0 2 5}$ Asmt | \% |
| ---: | :---: | :---: | :---: | :---: | :---: |
| 1 | $014-1218-017-11$ | P G \& E Co 135-1-4d-1/tax Dept B83 | 542 51st St | $\$ 5,724.97$ | $0.70 \%$ |
|  |  |  |  |  |  |
| 1 | $012-1025-005$ | San Francisco Bay Area Rapid Transit District | 3838 Turquoise Way | $\$ 11,277.02$ | $1.38 \%$ |
| 1 | $012-1025-006$ | San Francisco Bay Area Rapid Transit District | 526 W Macarthur Blvd | $\$ 16,315.31$ | $2.00 \%$ |
| 1 | $012-1025-008$ | San Francisco Bay Area Rapid Transit District | 526 W Macarthur Blvd | $\$ 8,728.37$ | $1.07 \%$ |
|  |  | Subtotal BART |  | $\$ 36,320.71$ | $4.45 \%$ |
|  |  |  |  |  |  |
| 2 | $015-1277-003-01$ | State Of California | 5619 Telegraph Ave | $\$ 536.85$ | $0.07 \%$ |
| 2 | $015-1277-004$ | State Of California | 5609 Telegraph Ave | $\$ 805.31$ | $0.10 \%$ |
| 2 | $015-1277-005-01$ | State Of California |  | $\$ 1,425.07$ | $0.17 \%$ |
|  |  | Subtotal State of California |  |  |  |
| 1 | $014-1219-003$ | City Of Oakland/real Estate Division | 5205 Telegraph Ave | $\$ 2,374.00$ | $0.29 \%$ |


|  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | $014-1220-015-02$ | City Of Oakland Housing Authority | 5307 Telegraph Ave | $\$ 25,457.72$ | $3.12 \%$ |
|  |  |  |  |  |  |
|  |  |  |  | $\mathbf{\$ 7 1 , 3 0 2 . 4 7}$ | $\mathbf{8 . 7 4 \%}$ |

## Section 5

District Rules and Regulations
Pursuant to the Property and Business Improvement law of 1994, as amended, a business improvement district may establish rules and regulations that uniquely apply to the District. The District has adopted the following rules:

- Competitive Procurement Process

The Owner's Association shall develop a policy for competitive bidding when purchasing substantial amounts of services, products and/or equipment. The policy will aim to maximize service, quality, efficiency and cost effectiveness.

- Treatment of Residential Housing

In accordance with Section 36632 (c) of the California Streets and Highways Code, properties zoned solely for residential or agricultural use are conclusively presumed not to receive special benefit from the improvements and service funded through the assessments of the District and are not subject to any assessment pursuant to Section 36632 (c). Therefore, properties zoned solely for residential or agricultural use within the boundaries of the District, if any, will not be assessed.

- Renewal

District funds may be used for renewing the District. District rollover funds may be spent on renewal.

## Section 6 <br> Implementation Timetable

The Temescal/Telegraph Business Improvement District is expected to be renewed and begin implementation of the Management District Plan on January 1, 2025. The Temescal/Telegraph Business Improvement District will have a ten-year life through December 31, 2034.

## Section 7 <br> Parcel Roll

| Zone | APN | 2025 Asmt | \% |
| :---: | :---: | :---: | :---: |
| 1 | 012-0945-028-01 | \$2,426.33 | 0.30\% |
| 1 | 012-0966-001 | \$3,058.45 | 0.37\% |
| 1 | 012-0967-001 | \$1,203.75 | 0.15\% |
| 1 | 012-0967-002 | \$986.76 | 0.12\% |
| 1 | 012-0967-003 | \$2,216.17 | 0.27\% |
| 1 | 012-0967-005-01 | \$3,369.63 | 0.41\% |
| 1 | 012-0967-006-01 | \$1,481.56 | 0.18\% |
| 1 | 012-0967-007 | \$1,554.37 | 0.19\% |
| 1 | 012-0967-008 | \$1,343.88 | 0.16\% |
| 1 | 012-0968-003-01 | \$6,260.77 | 0.77\% |
| 1 | 012-0969-001 | \$2,005.86 | 0.25\% |
| 1 | 012-0970-001 | \$2,108.03 | 0.26\% |
| 1 | 012-0970-002 | \$1,766.06 | 0.22\% |
| 1 | 012-0970-003 | \$1,917.25 | 0.23\% |
| 1 | 012-0970-004 | \$1,223.84 | 0.15\% |
| 1 | 012-0970-005 | \$1,205.90 | 0.15\% |
| 1 | 012-0970-023-01 | \$1,277.98 | 0.16\% |
| 1 | 012-0970-024 | \$860.66 | 0.11\% |
| 1 | 012-0970-025 | \$937.70 | 0.11\% |
| 1 | 012-0970-026 | \$1,476.63 | 0.18\% |
| 1 | 012-0970-027 | \$1,421.37 | 0.17\% |
| 1 | 012-0970-028 | \$1,323.55 | 0.16\% |

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| 1 | 012-0970-029 | \$957.80 | 0.12\% |
| :---: | :---: | :---: | :---: |
| 1 | 012-0970-030 | \$794.47 | 0.10\% |
| 1 | 012-0970-031 | \$6,122.68 | 0.75\% |
| 1 | 012-0972-001 | \$2,442.21 | 0.30\% |
| 1 | 012-0972-002 | \$1,430.23 | 0.18\% |
| 1 | 012-0972-003 | \$1,907.78 | 0.23\% |
| 1 | 012-0972-004 | \$1,303.86 | 0.16\% |
| 1 | 012-0973-001 | \$2,143.46 | 0.26\% |
| 1 | 012-0973-002 | \$1,004.87 | 0.12\% |
| 1 | 012-0973-003 | \$1,006.73 | 0.12\% |
| 1 | 012-0973-004 | \$1,093.62 | 0.13\% |
| 1 | 012-0973-005 | \$1,093.62 | 0.13\% |
| 1 | 012-0973-006 | \$1,181.14 | 0.14\% |
| 1 | 012-0974-013-02 | \$4,344.76 | 0.53\% |
| 1 | 012-0977-001 | \$892.05 | 0.11\% |
| 1 | 012-0977-002-02 | \$3,191.05 | 0.39\% |
| 1 | 012-0977-005 | \$1,170.78 | 0.14\% |
| 1 | 012-0978-001 | \$974.11 | 0.12\% |
| 1 | 012-0978-002-02 | \$2,171.88 | 0.27\% |
| 1 | 012-0978-005 | \$857.78 | 0.11\% |
| 1 | 012-0978-006-03 | \$1,183.69 | 0.15\% |
| 1 | 012-0981-003 | \$3,959.43 | 0.49\% |
| 1 | 012-0981-010 | \$395.96 | 0.05\% |
| 1 | 012-0981-011 | \$249.03 | 0.03\% |
| 1 | 012-0981-012 | \$288.88 | 0.04\% |
| 1 | 012-0981-016 | \$596.19 | 0.07\% |
| 1 | 012-0981-017 | \$350.14 | 0.04\% |
| 1 | 012-0981-018 | \$200.47 | 0.02\% |
| 1 | 012-0981-019 | \$241.31 | 0.03\% |

[^0]| 1 | 012-0981-020 | \$264.47 | 0.03\% |
| :---: | :---: | :---: | :---: |
| 1 | 012-0981-021 | \$316.77 | 0.04\% |
| 1 | 012-0982-002-04 | \$5,186.95 | 0.64\% |
| 1 | 012-0982-017 | \$1,118.53 | 0.14\% |
| 1 | 012-1000-012 | \$1,529.68 | 0.19\% |
| 1 | 012-1000-013 | \$719.14 | 0.09\% |
| 1 | 012-1000-015-01 | \$1,577.92 | 0.19\% |
| 1 | 012-1000-016 | \$661.72 | 0.08\% |
| 1 | 012-1000-017 | \$1,332.58 | 0.16\% |
| 1 | 012-1000-018 | \$1,307.00 | 0.16\% |
| 1 | 012-1005-007-02 | \$3,486.83 | 0.43\% |
| 1 | 012-1005-009-01 | \$2,273.18 | 0.28\% |
| 1 | 012-1005-011-00 | \$1,196.17 | 0.15\% |
| 1 | 012-1007-001 | \$9,194.38 | 1.13\% |
| 1 | 012-1007-010 | \$742.91 | 0.09\% |
| 1 | 012-1007-011 | \$744.30 | 0.09\% |
| 1 | 012-1007-012 | \$744.30 | 0.09\% |
| 1 | 012-1007-013 | \$744.30 | 0.09\% |
| 1 | 012-1007-014 | \$744.30 | 0.09\% |
| 1 | 012-1007-029 | \$250.53 | 0.03\% |
| 1 | 012-1007-030 | \$253.52 | 0.03\% |
| 1 | 012-1007-031 | \$216.91 | 0.03\% |
| 1 | 012-1007-032 | \$249.53 | 0.03\% |
| 1 | 012-1007-033 | \$249.78 | 0.03\% |
| 1 | 012-1007-034 | \$249.28 | 0.03\% |
| 1 | 012-1007-035 | \$251.77 | 0.03\% |
| 1 | 012-1007-036 | \$253.77 | 0.03\% |
| 1 | 012-1007-037 | \$255.26 | 0.03\% |
| 1 | 012-1007-038 | \$255.26 | 0.03\% |

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| 1 | 012-1007-039 | \$253.77 | 0.03\% |
| :---: | :---: | :---: | :---: |
| 1 | 012-1007-040 | \$230.36 | 0.03\% |
| 1 | 012-1007-041 | \$243.06 | 0.03\% |
| 1 | 012-1007-042 | \$251.77 | 0.03\% |
| 1 | 012-1007-043 | \$253.02 | 0.03\% |
| 1 | 012-1007-044 | \$253.02 | 0.03\% |
| 1 | 012-1007-045 | \$251.77 | 0.03\% |
| 1 | 012-1007-046 | \$230.85 | 0.03\% |
| 1 | 012-1007-047 | \$286.44 | 0.04\% |
| 1 | 012-1007-048 | \$259.31 | 0.03\% |
| 1 | 012-1007-049 | \$292.11 | 0.04\% |
| 1 | 012-1010-001 | \$1,763.87 | 0.22\% |
| 1 | 012-1010-002 | \$948.72 | 0.12\% |
| 1 | 012-1010-003 | \$2,252.10 | 0.28\% |
| 1 | 012-1010-004 | \$312.52 | 0.04\% |
| 1 | 012-1010-005 | \$1,281.40 | 0.16\% |
| 1 | 012-1010-006 | \$1,783.70 | 0.22\% |
| 1 | 012-1011-004 | \$1,414.97 | 0.17\% |
| 1 | 012-1011-005 | \$1,148.26 | 0.14\% |
| 1 | 012-1011-006 | \$1,645.75 | 0.20\% |
| 1 | 012-1011-007 | \$1,531.40 | 0.19\% |
| 1 | 012-1011-008 | \$1,059.18 | 0.13\% |
| 1 | 012-1011-009 | \$1,004.64 | 0.12\% |
| 1 | 012-1011-010 | \$1,059.18 | 0.13\% |
| 1 | 012-1011-011 | \$2,314.86 | 0.28\% |
| 1 | 012-1011-012 | \$2,514.58 | 0.31\% |
| 1 | 012-1011-013-04 | \$2,941.47 | 0.36\% |
| 1 | 012-1011-015 | \$1,433.00 | 0.18\% |
| 1 | 012-1011-016 | \$2,512.65 | 0.31\% |

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| 1 | 012-1011-018-02 | \$9,343.04 | 1.15\% |
| :---: | :---: | :---: | :---: |
| 1 | 012-1012-001 | \$2,361.93 | 0.29\% |
| 1 | 012-1012-005-02 | \$852.16 | 0.10\% |
| 1 | 012-1012-005-03 | \$3,749.54 | 0.46\% |
| 1 | 012-1013-001 | \$2,359.02 | 0.29\% |
| 1 | 012-1013-002 | \$1,006.58 | 0.12\% |
| 1 | 012-1013-003 | \$854.55 | 0.10\% |
| 1 | 012-1013-004 | \$1,721.96 | 0.21\% |
| 1 | 012-1025-010-01 | \$39,141.76 | 4.80\% |
| 1 | 012-1025-013 | \$10,933.65 | 1.34\% |
| 1 | 012-1025-014 | \$44,593.85 | 5.47\% |
| 1 | 013-1094-001 | \$2,597.30 | 0.32\% |
| 1 | 013-1094-002 | \$1,212.82 | 0.15\% |
| 1 | 013-1094-003 | \$1,215.57 | 0.15\% |
| 1 | 013-1095-001 | \$1,213.90 | 0.15\% |
| 1 | 013-1095-002 | \$1,226.20 | 0.15\% |
| 1 | 013-1095-004-01 | \$2,104.77 | 0.26\% |
| 1 | 013-1095-005 | \$1,154.56 | 0.14\% |
| 1 | 013-1096-001 | \$1,157.86 | 0.14\% |
| 1 | 013-1096-002 | \$914.20 | 0.11\% |
| 1 | 013-1096-003-02 | \$893.87 | 0.11\% |
| 1 | 013-1096-004-01 | \$2,756.58 | 0.34\% |
| 1 | 013-1097-026 | \$1,072.16 | 0.13\% |
| 1 | 013-1097-027 | \$1,617.83 | 0.20\% |
| 1 | 013-1097-028-01 | \$3,913.83 | 0.48\% |
| 1 | 013-1098-028 | \$1,141.09 | 0.14\% |
| 1 | 013-1098-029 | \$1,537.47 | 0.19\% |
| 1 | 013-1098-033-04 | \$4,148.39 | 0.51\% |
| 1 | 013-1099-025-01 | \$2,671.22 | 0.33\% |

1.25 .24

| 1 | 013-1099-026 | \$2,091.84 | 0.26\% |
| :---: | :---: | :---: | :---: |
| 1 | 013-1099-028 | \$1,507.06 | 0.18\% |
| 1 | 013-1099-043 | \$7,770.37 | 0.95\% |
| 1 | 013-1150-014 | \$5,958.36 | 0.73\% |
| 1 | 013-1150-015 | \$3,685.92 | 0.45\% |
| 1 | 013-1150-016 | \$1,008.77 | 0.12\% |
| 1 | 013-1150-023 | \$7,930.60 | 0.97\% |
| 1 | 013-1151-017 | \$2,135.84 | 0.26\% |
| 1 | 013-1151-018 | \$2,350.43 | 0.29\% |
| 1 | 013-1151-020-01 | \$3,388.84 | 0.42\% |
| 1 | 013-1151-022-01 | \$3,981.06 | 0.49\% |
| 1 | 013-1152-001 | \$3,364.48 | 0.41\% |
| 1 | 013-1152-014-01 | \$2,431.31 | 0.30\% |
| 1 | 013-1152-016 | \$1,377.19 | 0.17\% |
| 1 | 013-1152-017 | \$1,929.84 | 0.24\% |
| 1 | 013-1152-018 | \$1,657.89 | 0.20\% |
| 1 | 013-1152-019 | \$1,600.34 | 0.20\% |
| 1 | 013-1152-020 | \$2,316.72 | 0.28\% |
| 1 | 013-1152-021 | \$1,491.38 | 0.18\% |
| 1 | 013-1154-002 | \$2,181.33 | 0.27\% |
| 1 | 013-1154-003 | \$1,466.13 | 0.18\% |
| 1 | 013-1154-005 | \$1,143.58 | 0.14\% |
| 1 | 013-1154-009-04 | \$6,751.42 | 0.83\% |
| 1 | 013-1154-009-05 | \$15,601.53 | 1.91\% |
| 1 | 013-1155-005-04 | \$2,774.98 | 0.34\% |
| 1 | 013-1155-005-07 | \$1,679.44 | 0.21\% |
| 1 | 013-1155-005-09 | \$2,055.26 | 0.25\% |
| 1 | 013-1155-005-10 | \$819.59 | 0.10\% |
| 1 | 013-1155-008 | \$1,300.50 | 0.16\% |

1.25 .24

| 1 | 013-1156-001 | \$1,318.34 | 0.16\% |
| :---: | :---: | :---: | :---: |
| 1 | 013-1156-002 | \$1,573.70 | 0.19\% |
| 1 | 013-1156-003-01 | \$720.68 | 0.09\% |
| 1 | 013-1156-004 | \$957.05 | 0.12\% |
| 1 | 013-1156-005 | \$1,752.79 | 0.21\% |
| 1 | 013-1156-006 | \$882.16 | 0.11\% |
| 1 | 013-1156-007 | \$799.22 | 0.10\% |
| 1 | 013-1156-009 | \$684.18 | 0.08\% |
| 1 | 013-1157-001 | \$4,952.27 | 0.61\% |
| 1 | 013-1158-001 | \$702.65 | 0.09\% |
| 1 | 013-1159-001 | \$2,077.22 | 0.25\% |
| 1 | 013-1159-002 | \$1,086.46 | 0.13\% |
| 1 | 013-1159-003 | \$1,393.27 | 0.17\% |
| 1 | 013-1160-001 | \$826.38 | 0.10\% |
| 1 | 013-1160-002 | \$856.88 | 0.11\% |
| 1 | 013-1160-003 | \$918.82 | 0.11\% |
| 1 | 013-1160-004 | \$1,146.19 | 0.14\% |
| 1 | 013-1160-005 | \$3,190.37 | 0.39\% |
| 1 | 013-1161-001 | \$3,750.08 | 0.46\% |
| 1 | 013-1161-002 | \$3,193.72 | 0.39\% |
| 1 | 013-1162-001 | \$917.52 | 0.11\% |
| 1 | 013-1162-002-01 | \$1,197.70 | 0.15\% |
| 1 | 013-1162-003-01 | \$1,025.37 | 0.13\% |
| 1 | 013-1162-004 | \$1,019.97 | 0.13\% |
| 1 | 013-1162-007 | \$1,756.78 | 0.22\% |
| 1 | 013-1162-008 | \$720.04 | 0.09\% |
| 1 | 013-1162-028 | \$446.27 | 0.05\% |
| 1 | 013-1162-029 | \$360.85 | 0.04\% |
| 1 | 013-1162-030 | \$406.42 | 0.05\% |

1.25 .24

| 1 | 013-1162-031 | \$360.85 | 0.04\% |
| :---: | :---: | :---: | :---: |
| 1 | 013-1162-032 | \$403.19 | 0.05\% |
| 1 | 013-1162-033 | \$396.21 | 0.05\% |
| 1 | 013-1162-034 | \$426.35 | 0.05\% |
| 1 | 013-1162-035 | \$461.71 | 0.06\% |
| 1 | 013-1162-036 | \$426.35 | 0.05\% |
| 1 | 013-1162-037 | \$477.90 | 0.06\% |
| 1 | 013-1162-039 | \$4,467.89 | 0.55\% |
| 1 | 013-1190-001 | \$1,086.25 | 0.13\% |
| 1 | 013-1190-002 | \$347.90 | 0.04\% |
| 1 | 013-1190-003 | \$359.36 | 0.04\% |
| 1 | 013-1190-004 | \$232.35 | 0.03\% |
| 1 | 013-1190-005 | \$363.59 | 0.04\% |
| 1 | 013-1190-006 | \$232.35 | 0.03\% |
| 1 | 013-1190-007 | \$297.35 | 0.04\% |
| 1 | 013-1190-008 | \$297.60 | 0.04\% |
| 1 | 013-1190-009 | \$363.09 | 0.04\% |
| 1 | 013-1190-010 | \$232.60 | 0.03\% |
| 1 | 013-1190-011 | \$297.60 | 0.04\% |
| 1 | 013-1190-012 | \$350.89 | 0.04\% |
| 1 | 013-1190-013 | \$247.54 | 0.03\% |
| 1 | 013-1190-014 | \$254.51 | 0.03\% |
| 1 | 013-1190-015 | \$341.92 | 0.04\% |
| 1 | 013-1190-016 | \$354.38 | 0.04\% |
| 1 | 013-1190-017 | \$429.83 | 0.05\% |
| 1 | 013-1190-018 | \$265.47 | 0.03\% |
| 1 | 013-1190-019 | \$429.83 | 0.05\% |
| 1 | 013-1190-020 | \$265.47 | 0.03\% |
| 1 | 013-1190-021 | \$346.16 | 0.04\% |

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| 1 | 013-1190-022 | \$346.16 | 0.04\% |
| :---: | :---: | :---: | :---: |
| 1 | 013-1190-023 | \$429.83 | 0.05\% |
| 1 | 013-1190-024 | \$265.47 | 0.03\% |
| 1 | 013-1190-025 | \$346.16 | 0.04\% |
| 1 | 013-1190-026 | \$401.69 | 0.05\% |
| 3 | 014-1205-019-01 | \$29,367.25 | 3.60\% |
| 3 | 014-1206-004 | \$786.55 | 0.10\% |
| 3 | 014-1206-034 | \$17,235.70 | 2.11\% |
| 1 | 014-1215-005-01 | \$4,435.74 | 0.54\% |
| 3 | 014-1215-019 | \$816.20 | 0.10\% |
| 3 | 014-1215-020 | \$751.76 | 0.09\% |
| 1 | 014-1216-003 | \$1,143.78 | 0.14\% |
| 1 | 014-1216-004 | \$1,052.01 | 0.13\% |
| 1 | 014-1216-005 | \$1,676.20 | 0.21\% |
| 1 | 014-1216-031-02 | \$3,455.84 | 0.42\% |
| 1 | 014-1217-012 | \$1,688.81 | 0.21\% |
| 1 | 014-1218-012-03 | \$4,647.77 | 0.57\% |
| 1 | 014-1219-002 | \$1,137.99 | 0.14\% |
| 1 | 014-1219-004 | \$1,013.56 | 0.12\% |
| 1 | 014-1219-005 | \$1,014.88 | 0.12\% |
| 1 | 014-1219-006 | \$895.72 | 0.11\% |
| 1 | 014-1219-007 | \$899.53 | 0.11\% |
| 1 | 014-1219-008-02 | \$864.59 | 0.11\% |
| 1 | 014-1219-010-03 | \$3,562.63 | 0.44\% |
| 1 | 014-1219-014 | \$902.09 | 0.11\% |
| 1 | 014-1219-015 | \$880.71 | 0.11\% |
| 1 | 014-1219-025 | \$211.93 | 0.03\% |
| 1 | 014-1219-026 | \$229.36 | 0.03\% |
| 1 | 014-1219-027 | \$229.36 | 0.03\% |

1.25 .24

| 1 | 014-1219-028 | \$211.93 | 0.03\% |
| :---: | :---: | :---: | :---: |
| 1 | 014-1221-002-07 | \$11,749.11 | 1.44\% |
| 1 | 014-1221-027-01 | \$2,245.93 | 0.28\% |
| 1 | 014-1224-010-01 | \$2,961.54 | 0.36\% |
| 1 | 014-1225-001 | \$1,334.67 | 0.16\% |
| 1 | 014-1225-009-03 | \$1,510.04 | 0.19\% |
| 1 | 014-1225-010-01 | \$4,594.86 | 0.56\% |
| 1 | 014-1225-012 | \$1,711.85 | 0.21\% |
| 1 | 014-1225-013 | \$1,100.17 | 0.13\% |
| 1 | 014-1225-017-04 | \$2,493.31 | 0.31\% |
| 1 | 014-1225-020-01 | \$3,409.11 | 0.42\% |
| 1 | 014-1225-023 | \$1,459.61 | 0.18\% |
| 1 | 014-1225-024 | \$1,115.35 | 0.14\% |
| 1 | 014-1225-025 | \$918.55 | 0.11\% |
| 1 | 014-1225-026 | \$956.99 | 0.12\% |
| 1 | 014-1225-027 | \$3,701.77 | 0.45\% |
| 1 | 014-1226-001 | \$3,816.91 | 0.47\% |
| 1 | 014-1227-037-07 | \$3,958.61 | 0.49\% |
| 1 | 014-1227-038-02 | \$4,582.21 | 0.56\% |
| 1 | 014-1227-039-02 | \$921.56 | 0.11\% |
| 1 | 014-1227-040-02 | \$1,472.03 | 0.18\% |
| 2 | 014-1276-034-05 | \$2,852.26 | 0.35\% |
| 2 | 014-1276-035 | \$900.02 | 0.11\% |
| 2 | 014-1276-036 | \$712.99 | 0.09\% |
| 2 | 014-1276-037 | \$917.76 | 0.11\% |
| 2 | 014-1276-038-01 | \$755.83 | 0.09\% |
| 2 | 014-1276-041-01 | \$2,606.90 | 0.32\% |
| 2 | 014-1276-042-02 | \$5,572.65 | 0.68\% |
| 1 | 014-1277-001 | \$477.49 | 0.06\% |

1.25 .24

| 1 | 014-1277-002 | \$2,397.61 | 0.29\% |
| :---: | :---: | :---: | :---: |
| 1 | 014-1277-003 | \$477.49 | 0.06\% |
| 1 | 014-1277-004 | \$477.49 | 0.06\% |
| 1 | 014-1277-005 | \$477.49 | 0.06\% |
| 1 | 014-1277-006 | \$497.49 | 0.06\% |
| 1 | 014-1277-007 | \$353.65 | 0.04\% |
| 1 | 014-1277-008 | \$353.65 | 0.04\% |
| 1 | 014-1277-009 | \$353.65 | 0.04\% |
| 1 | 014-1277-010 | \$353.65 | 0.04\% |
| 1 | 014-1277-011 | \$353.65 | 0.04\% |
| 1 | 014-1277-012 | \$451.75 | 0.06\% |
| 1 | 014-1277-013 | \$321.75 | 0.04\% |
| 1 | 014-1277-014 | \$233.34 | 0.03\% |
| 1 | 014-1277-015 | \$272.69 | 0.03\% |
| 1 | 014-1277-016 | \$320.51 | 0.04\% |
| 1 | 014-1277-017 | \$337.94 | 0.04\% |
| 1 | 014-1277-018 | \$232.60 | 0.03\% |
| 1 | 014-1277-019 | \$120.53 | 0.01\% |
| 1 | 014-1277-020 | \$320.26 | 0.04\% |
| 1 | 014-1277-021 | \$333.46 | 0.04\% |
| 1 | 014-1277-022 | \$232.60 | 0.03\% |
| 1 | 014-1277-023 | \$218.40 | 0.03\% |
| 1 | 014-1277-024 | \$320.51 | 0.04\% |
| 1 | 014-1277-025 | \$329.97 | 0.04\% |
| 1 | 014-1277-026 | \$231.85 | 0.03\% |
| 1 | 014-1277-027 | \$217.66 | 0.03\% |
| 1 | 014-1277-028 | \$321.25 | 0.04\% |
| 1 | 014-1277-029 | \$332.96 | 0.04\% |
| 1 | 014-1277-030 | \$231.10 | 0.03\% |

1.25 .24

| 1 | 014-1277-031 | \$147.18 | 0.02\% |
| :---: | :---: | :---: | :---: |
| 1 | 014-1277-032 | \$118.04 | 0.01\% |
| 1 | 014-1277-033 | \$345.41 | 0.04\% |
| 1 | 014-1277-034 | \$222.64 | 0.03\% |
| 1 | 014-1277-035 | \$121.78 | 0.01\% |
| 1 | 014-1277-036 | \$298.59 | 0.04\% |
| 1 | 014-1277-037 | \$218.90 | 0.03\% |
| 1 | 014-1277-038 | \$228.86 | 0.03\% |
| 1 | 014-1277-039 | \$333.95 | 0.04\% |
| 1 | 014-1277-040 | \$324.24 | 0.04\% |
| 1 | 014-1277-041 | \$219.65 | 0.03\% |
| 1 | 014-1277-042 | \$112.81 | 0.01\% |
| 1 | 014-1277-043 | \$333.71 | 0.04\% |
| 1 | 014-1277-044 | \$321.00 | 0.04\% |
| 1 | 014-1277-045 | \$219.40 | 0.03\% |
| 1 | 014-1277-046 | \$232.10 | 0.03\% |
| 1 | 014-1277-047 | \$334.45 | 0.04\% |
| 1 | 014-1277-048 | \$320.51 | 0.04\% |
| 1 | 014-1277-049 | \$225.13 | 0.03\% |
| 1 | 014-1277-050 | \$157.89 | 0.02\% |
| 1 | 014-1277-051 | \$112.81 | 0.01\% |
| 1 | 014-1277-052 | \$229.36 | 0.03\% |
| 1 | 014-1277-053 | \$451.75 | 0.06\% |
| 1 | 014-1277-054 | \$321.75 | 0.04\% |
| 1 | 014-1277-055 | \$233.34 | 0.03\% |
| 1 | 014-1277-056 | \$272.69 | 0.03\% |
| 1 | 014-1277-057 | \$320.51 | 0.04\% |
| 1 | 014-1277-058 | \$337.94 | 0.04\% |
| 1 | 014-1277-059 | \$232.60 | 0.03\% |

1.25 .24

| 1 | 014-1277-060 | \$120.53 | 0.01\% |
| :---: | :---: | :---: | :---: |
| 1 | 014-1277-061 | \$320.26 | 0.04\% |
| 1 | 014-1277-062 | \$333.46 | 0.04\% |
| 1 | 014-1277-063 | \$232.60 | 0.03\% |
| 1 | 014-1277-064 | \$218.40 | 0.03\% |
| 1 | 014-1277-065 | \$320.51 | 0.04\% |
| 1 | 014-1277-066 | \$329.97 | 0.04\% |
| 1 | 014-1277-067 | \$231.85 | 0.03\% |
| 1 | 014-1277-068 | \$217.66 | 0.03\% |
| 1 | 014-1277-069 | \$321.25 | 0.04\% |
| 1 | 014-1277-070 | \$332.96 | 0.04\% |
| 1 | 014-1277-071 | \$231.10 | 0.03\% |
| 1 | 014-1277-072 | \$147.18 | 0.02\% |
| 1 | 014-1277-073 | \$118.04 | 0.01\% |
| 1 | 014-1277-074 | \$345.41 | 0.04\% |
| 1 | 014-1277-075 | \$222.64 | 0.03\% |
| 1 | 014-1277-076 | \$121.78 | 0.01\% |
| 1 | 014-1277-077 | \$298.59 | 0.04\% |
| 1 | 014-1277-078 | \$218.90 | 0.03\% |
| 1 | 014-1277-079 | \$228.86 | 0.03\% |
| 1 | 014-1277-080 | \$333.95 | 0.04\% |
| 1 | 014-1277-081 | \$324.24 | 0.04\% |
| 1 | 014-1277-082 | \$219.65 | 0.03\% |
| 1 | 014-1277-083 | \$112.81 | 0.01\% |
| 1 | 014-1277-084 | \$333.71 | 0.04\% |
| 1 | 014-1277-085 | \$321.00 | 0.04\% |
| 1 | 014-1277-086 | \$219.40 | 0.03\% |
| 1 | 014-1277-087 | \$232.10 | 0.03\% |
| 1 | 014-1277-088 | \$334.45 | 0.04\% |

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| 1 | 014-1277-089 | \$320.51 | 0.04\% |
| :---: | :---: | :---: | :---: |
| 1 | 014-1277-090 | \$225.13 | 0.03\% |
| 1 | 014-1277-091 | \$157.89 | 0.02\% |
| 1 | 014-1277-092 | \$112.81 | 0.01\% |
| 1 | 014-1277-093 | \$229.36 | 0.03\% |
| 1 | 014-1277-094 | \$451.75 | 0.06\% |
| 1 | 014-1277-095 | \$321.75 | 0.04\% |
| 1 | 014-1277-096 | \$233.34 | 0.03\% |
| 1 | 014-1277-097 | \$272.69 | 0.03\% |
| 1 | 014-1277-098 | \$320.51 | 0.04\% |
| 1 | 014-1277-099 | \$337.94 | 0.04\% |
| 1 | 014-1277-100 | \$232.60 | 0.03\% |
| 1 | 014-1277-101 | \$120.53 | 0.01\% |
| 1 | 014-1277-102 | \$320.26 | 0.04\% |
| 1 | 014-1277-103 | \$333.46 | 0.04\% |
| 1 | 014-1277-104 | \$232.60 | 0.03\% |
| 1 | 014-1277-105 | \$218.40 | 0.03\% |
| 1 | 014-1277-106 | \$320.51 | 0.04\% |
| 1 | 014-1277-107 | \$329.97 | 0.04\% |
| 1 | 014-1277-108 | \$231.85 | 0.03\% |
| 1 | 014-1277-109 | \$217.66 | 0.03\% |
| 1 | 014-1277-110 | \$321.25 | 0.04\% |
| 1 | 014-1277-111 | \$332.96 | 0.04\% |
| 1 | 014-1277-112 | \$231.10 | 0.03\% |
| 1 | 014-1277-113 | \$147.18 | 0.02\% |
| 1 | 014-1277-114 | \$118.04 | 0.01\% |
| 1 | 014-1277-115 | \$345.41 | 0.04\% |
| 1 | 014-1277-116 | \$222.64 | 0.03\% |
| 1 | 014-1277-117 | \$121.78 | 0.01\% |

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| 1 | 014-1277-118 | \$298.59 | 0.04\% |
| :---: | :---: | :---: | :---: |
| 1 | 014-1277-119 | \$218.90 | 0.03\% |
| 1 | 014-1277-120 | \$228.86 | 0.03\% |
| 1 | 014-1277-121 | \$333.95 | 0.04\% |
| 1 | 014-1277-122 | \$324.24 | 0.04\% |
| 1 | 014-1277-123 | \$219.65 | 0.03\% |
| 1 | 014-1277-124 | \$112.81 | 0.01\% |
| 1 | 014-1277-125 | \$333.71 | 0.04\% |
| 1 | 014-1277-126 | \$321.00 | 0.04\% |
| 1 | 014-1277-127 | \$219.40 | 0.03\% |
| 1 | 014-1277-128 | \$232.10 | 0.03\% |
| 1 | 014-1277-129 | \$334.45 | 0.04\% |
| 1 | 014-1277-130 | \$320.51 | 0.04\% |
| 1 | 014-1277-131 | \$225.13 | 0.03\% |
| 1 | 014-1277-132 | \$157.89 | 0.02\% |
| 1 | 014-1277-133 | \$112.81 | 0.01\% |
| 1 | 014-1277-134 | \$229.36 | 0.03\% |
| 1 | 014-1277-135 | \$451.75 | 0.06\% |
| 1 | 014-1277-136 | \$321.75 | 0.04\% |
| 1 | 014-1277-137 | \$233.34 | 0.03\% |
| 1 | 014-1277-138 | \$272.69 | 0.03\% |
| 1 | 014-1277-139 | \$320.51 | 0.04\% |
| 1 | 014-1277-140 | \$337.94 | 0.04\% |
| 1 | 014-1277-141 | \$232.60 | 0.03\% |
| 1 | 014-1277-142 | \$120.53 | 0.01\% |
| 1 | 014-1277-143 | \$320.26 | 0.04\% |
| 1 | 014-1277-144 | \$333.46 | 0.04\% |
| 1 | 014-1277-145 | \$232.60 | 0.03\% |
| 1 | 014-1277-146 | \$218.40 | 0.03\% |

1.25 .24

| 1 | 014-1277-147 | \$320.51 | 0.04\% |
| :---: | :---: | :---: | :---: |
| 1 | 014-1277-148 | \$329.97 | 0.04\% |
| 1 | 014-1277-149 | \$231.85 | 0.03\% |
| 1 | 014-1277-150 | \$217.66 | 0.03\% |
| 1 | 014-1277-151 | \$321.25 | 0.04\% |
| 1 | 014-1277-152 | \$332.96 | 0.04\% |
| 1 | 014-1277-153 | \$231.10 | 0.03\% |
| 1 | 014-1277-154 | \$147.18 | 0.02\% |
| 1 | 014-1277-155 | \$121.78 | 0.01\% |
| 1 | 014-1277-156 | \$298.59 | 0.04\% |
| 1 | 014-1277-157 | \$218.90 | 0.03\% |
| 1 | 014-1277-158 | \$228.86 | 0.03\% |
| 1 | 014-1277-159 | \$333.95 | 0.04\% |
| 1 | 014-1277-160 | \$324.24 | 0.04\% |
| 1 | 014-1277-161 | \$219.65 | 0.03\% |
| 1 | 014-1277-162 | \$112.81 | 0.01\% |
| 1 | 014-1277-163 | \$333.71 | 0.04\% |
| 1 | 014-1277-164 | \$321.00 | 0.04\% |
| 1 | 014-1277-165 | \$219.40 | 0.03\% |
| 1 | 014-1277-166 | \$232.10 | 0.03\% |
| 1 | 014-1277-167 | \$334.45 | 0.04\% |
| 1 | 014-1277-168 | \$320.51 | 0.04\% |
| 1 | 014-1277-169 | \$157.89 | 0.02\% |
| 1 | 014-1277-170 | \$451.75 | 0.06\% |
| 1 | 014-1277-171 | \$321.75 | 0.04\% |
| 1 | 014-1277-172 | \$233.34 | 0.03\% |
| 1 | 014-1277-173 | \$272.69 | 0.03\% |
| 1 | 014-1277-174 | \$320.51 | 0.04\% |
| 1 | 014-1277-175 | \$337.94 | 0.04\% |

1.25 .24

| 1 | 014-1277-176 | \$232.60 | 0.03\% |
| :---: | :---: | :---: | :---: |
| 1 | 014-1277-177 | \$120.53 | 0.01\% |
| 1 | 014-1277-178 | \$320.26 | 0.04\% |
| 1 | 014-1277-179 | \$333.46 | 0.04\% |
| 1 | 014-1277-180 | \$232.60 | 0.03\% |
| 1 | 014-1277-181 | \$218.40 | 0.03\% |
| 1 | 014-1277-182 | \$320.51 | 0.04\% |
| 1 | 014-1277-183 | \$329.97 | 0.04\% |
| 1 | 014-1277-184 | \$231.85 | 0.03\% |
| 1 | 014-1277-185 | \$217.66 | 0.03\% |
| 1 | 014-1277-186 | \$321.25 | 0.04\% |
| 1 | 014-1277-187 | \$332.96 | 0.04\% |
| 1 | 014-1277-188 | \$231.10 | 0.03\% |
| 1 | 014-1277-189 | \$147.18 | 0.02\% |
| 1 | 014-1277-190 | \$121.78 | 0.01\% |
| 1 | 014-1277-191 | \$298.59 | 0.04\% |
| 1 | 014-1277-192 | \$218.90 | 0.03\% |
| 1 | 014-1277-193 | \$228.86 | 0.03\% |
| 1 | 014-1277-194 | \$333.95 | 0.04\% |
| 1 | 014-1277-195 | \$324.24 | 0.04\% |
| 1 | 014-1277-196 | \$219.65 | 0.03\% |
| 1 | 014-1277-197 | \$112.81 | 0.01\% |
| 1 | 014-1277-198 | \$333.71 | 0.04\% |
| 1 | 014-1277-199 | \$321.00 | 0.04\% |
| 1 | 014-1277-200 | \$219.40 | 0.03\% |
| 1 | 014-1277-201 | \$232.10 | 0.03\% |
| 1 | 014-1277-202 | \$334.45 | 0.04\% |
| 1 | 014-1277-203 | \$320.51 | 0.04\% |
| 1 | 014-1277-204 | \$157.89 | 0.02\% |

1.25 .24

| 2 | 015-1277-003-02 | \$742.38 | 0.09\% |
| :---: | :---: | :---: | :---: |
| 2 | 015-1277-012-01 | \$721.31 | 0.09\% |
| 2 | 015-1277-014-01 | \$666.72 | 0.08\% |
| 2 | 015-1277-016-01 | \$666.72 | 0.08\% |
| 2 | 015-1277-018 | \$667.61 | 0.08\% |
| 2 | 015-1277-019-01 | \$666.72 | 0.08\% |
| 2 | 015-1277-021-01 | \$667.61 | 0.08\% |
| 2 | 015-1277-023 | \$666.72 | 0.08\% |
| 2 | 015-1277-024 | \$722.73 | 0.09\% |
| 2 | 015-1277-036 | \$1,050.49 | 0.13\% |
| 2 | 015-1277-037-01 | \$668.86 | 0.08\% |
| 2 | 015-1277-039-01 | \$668.86 | 0.08\% |
| 2 | 015-1277-041-01 | \$1,116.98 | 0.14\% |
| 2 | 015-1373-005 | \$1,025.60 | 0.13\% |
| 2 | 015-1373-006 | \$865.31 | 0.11\% |
| 2 | 015-1379-001-01 | \$849.64 | 0.10\% |
| 2 | 015-1379-002-01 | \$1,061.17 | 0.13\% |
| 2 | 015-1379-003 | \$871.94 | 0.11\% |
| 2 | 015-1379-028-04 | \$2,043.17 | 0.25\% |
| 2 | 015-1379-029 | \$697.12 | 0.09\% |
| 2 | 015-1379-030 | \$863.45 | 0.11\% |
| 2 | 015-1380-001 | \$558.21 | 0.07\% |
| 2 | 015-1380-002 | \$574.88 | 0.07\% |
| 2 | 015-1380-021 | \$227.62 | 0.03\% |
| 2 | 015-1380-022 | \$227.62 | 0.03\% |
| 2 | 015-1380-023 | \$232.35 | 0.03\% |
| 2 | 015-1380-024 | \$304.82 | 0.04\% |
| 2 | 015-1380-025 | \$260.49 | 0.03\% |
| 2 | 015-1380-026 | \$250.03 | 0.03\% |

1.25 .24

| 2 | 015-1380-027 | \$237.08 | 0.03\% |
| :---: | :---: | :---: | :---: |
| 2 | 015-1380-028 | \$321.25 | 0.04\% |
| 2 | 015-1380-029 | \$307.31 | 0.04\% |
| 2 | 015-1380-030 | \$260.49 | 0.03\% |
| 2 | 015-1380-031 | \$250.03 | 0.03\% |
| 2 | 015-1380-032 | \$237.08 | 0.03\% |
| 2 | 015-1380-033 | \$155.90 | 0.02\% |
| 2 | 015-1380-034 | \$159.38 | 0.02\% |
| 2 | 015-1380-035-01 | \$304.82 | 0.04\% |
| 2 | 015-1381-008-01 | \$1,241.92 | 0.15\% |
| 2 | 015-1381-009-01 | \$1,110.91 | 0.14\% |
| 2 | 015-1382-005 | \$451.80 | 0.06\% |
| 2 | 015-1382-006 | \$373.46 | 0.05\% |
| 2 | 015-1382-007 | \$375.66 | 0.05\% |
| 2 | 015-1382-009-01 | \$1,418.06 | 0.17\% |
| 2 | 015-1383-002 | \$907.06 | 0.11\% |
| 2 | 015-1383-003 | \$704.11 | 0.09\% |
| 2 | 015-1383-005 | \$1,676.55 | 0.21\% |
| 2 | 015-1383-007 | \$752.46 | 0.09\% |
| 2 | 015-1383-008 | \$339.46 | 0.04\% |
| 2 | 015-1383-009 | \$229.54 | 0.03\% |
| 2 | 015-1383-011-01 | \$1,412.12 | 0.17\% |
| 2 | 015-1383-014 | \$852.26 | 0.10\% |
| 2 | 015-1383-015 | \$334.54 | 0.04\% |
| 2 | 015-1383-016 | \$252.49 | 0.03\% |
| 2 | 015-1383-017 | \$337.92 | 0.04\% |
| 2 | 016-1385-015 | \$574.98 | 0.07\% |
| 2 | 016-1385-016 | \$548.50 | 0.07\% |
| 2 | 016-1385-017 | \$588.66 | 0.07\% |

[^1]| 2 | 016-1385-018 | \$568.88 | 0.07\% |
| :---: | :---: | :---: | :---: |
| 2 | 016-1385-019 | \$568.95 | 0.07\% |
| 2 | 016-1386-011 | \$844.84 | 0.10\% |
| 2 | 016-1386-012-03 | \$605.27 | 0.07\% |
| 2 | 016-1386-014-01 | \$1,545.35 | 0.19\% |
| 2 | 016-1387-001 | \$601.65 | 0.07\% |
| 2 | 016-1387-016 | \$2,767.95 | 0.34\% |
| 2 | 016-1388-001 | \$1,155.17 | 0.14\% |
| 2 | 016-1388-014 | \$494.67 | 0.06\% |
| 2 | 016-1388-015 | \$579.03 | 0.07\% |
| 2 | 016-1388-020 | \$389.74 | 0.05\% |
| 2 | 016-1388-021 | \$389.74 | 0.05\% |
| 2 | 016-1388-022 | \$395.22 | 0.05\% |
| 2 | 016-1388-023 | \$398.70 | 0.05\% |
| 2 | 016-1388-024 | \$392.23 | 0.05\% |
| 2 | 016-1388-025 | \$340.18 | 0.04\% |
| 2 | 016-1390-007-01 | \$958.57 | 0.12\% |
| 2 | 016-1390-008-01 | \$1,338.57 | 0.16\% |
| 2 | 016-1390-009 | \$654.57 | 0.08\% |
| 2 | 016-1390-019 | \$677.23 | 0.08\% |
| 2 | 016-1390-021-01 | \$1,510.56 | 0.19\% |
| 2 | 016-1391-019 | \$991.86 | 0.12\% |
| 2 | 016-1391-020 | \$633.79 | 0.08\% |
| 2 | 016-1391-021 | \$551.92 | 0.07\% |
| 2 | 016-1391-022 | \$470.76 | 0.06\% |
| 2 | 016-1391-034-01 | \$877.28 | 0.11\% |
| 2 | 016-1391-036-01 | \$1,644.44 | 0.20\% |
| 2 | 016-1391-045 | \$345.91 | 0.04\% |
| 2 | 016-1391-046 | \$332.96 | 0.04\% |

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| 2 | 016-1415-021 | \$576.32 | 0.07\% |
| :---: | :---: | :---: | :---: |
| 2 | 016-1415-022 | \$380.15 | 0.05\% |
| 2 | 016-1415-023 | \$447.00 | 0.05\% |
| 2 | 016-1415-024 | \$864.99 | 0.11\% |
| 2 | 016-1415-025 | \$326.09 | 0.04\% |
| 2 | 016-1415-026 | \$418.57 | 0.05\% |
| 2 | 016-1416-018 | \$1,342.17 | 0.16\% |
| 2 | 016-1416-019 | \$680.12 | 0.08\% |
| 2 | 016-1416-021-01 | \$1,272.31 | 0.16\% |
| 2 | 016-1416-022 | \$1,005.81 | 0.12\% |
| 2 | 016-1416-023 | \$428.16 | 0.05\% |
| 2 | 016-1421-016-01 | \$1,136.94 | 0.14\% |
| 2 | 016-1421-017 | \$1,208.66 | 0.15\% |
| 2 | 016-1421-018 | \$763.34 | 0.09\% |
| 2 | 016-1421-019-01 | \$488.39 | 0.06\% |
| 2 | 016-1422-002-02 | \$1,466.62 | 0.18\% |
| 2 | 016-1422-004 | \$798.21 | 0.10\% |
| 2 | 016-1422-005 | \$1,355.61 | 0.17\% |
| 2 | 016-1422-021 | \$671.55 | 0.08\% |
| 2 | 016-1424-013 | \$1,182.31 | 0.14\% |
| 2 | 016-1424-014 | \$407.29 | 0.05\% |
| 2 | 016-1424-015-01 | \$263.11 | 0.03\% |
| 2 | 016-1424-016-02 | \$938.60 | 0.12\% |
| 2 | 016-1424-017 | \$1,535.40 | 0.19\% |
| 2 | 016-1424-018 | \$515.50 | 0.06\% |
| 2 | 016-1424-019-02 | \$560.54 | 0.07\% |
| 2 | 016-1424-019-03 | \$589.16 | 0.07\% |
| 2 | 016-1424-021 | \$1,309.22 | 0.16\% |
| 2 | 016-1424-022-05 | \$1,531.57 | 0.19\% |

1.25 .24

|  | Private Owned Parcels | $\$ 744,655.33$ | $91.26 \%$ |
| :--- | :--- | :---: | ---: |
|  | Publicly Owned Parcels | $\$ 71,302.47$ | $8.74 \%$ |
|  | Total All Parcels | $\$ 815,957.80$ | $100.00 \%$ |


[^0]:    1.25 .24

[^1]:    1.25 .24

